

**150-MC-5124
Refine the Plan
Status: Approved**

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: FD1 - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

Condition: The staff officer's unit publishes an operations plan, or warning, operations or fragmentary order and is conducting operations and executing the operations process. The unit establishes communications with subordinate and adjacent units and higher headquarters. The mission command system is operational and processing information. Some iterations of this task should be performed in MOPP 4.

Standard:

The staff officer refines the plan as directed by the commander when intelligence validates or invalidates assumptions made during planning, intelligence confirms or denies enemy actions, or the status of friendly forces changes as the situation develops. The staff officer modifies preparation activities in accordance with the commanders intent, orders from higher headquarters, and standard operating procedures.

Special Condition: None

Safety Risk: Low

MOPP 4: Sometimes

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All Soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: None

Notes: The term "staff officer" refers to any individual member of a staff section (Officer, Warrant Officer, or Noncommissioned Officer) that is responsible for conducting the task action or generating the product required by the task in the absence of the principal staff officer.

Performance Steps

1. The staff officer continuously refines the plan during the planning phase of the operation and makes recommendations to the commander as necessary.
2. The staff officer continuously refines the plan during the preparation phase of the operation, as a result of monitoring the following key activities:
 - a. Changes in the commander's situational understanding during the course of the operation.
 - b. Threat actions.
 - c. Unforeseen opportunities that arise over the course of the operation.
 - d. Assumptions made during planning proven true or false.
 - e. Intelligence confirms or denies threat actions.
 - f. Intelligence analysis shows changed conditions in the area of operation because of shaping operations.
 - g. The status of friendly forces changes as the situation changes.
3. The staff officer maintains situational understanding and provides significant new information to the commander which may cause the commander to make one of three assessments regarding the plan:
 - a. New information validates the plan with no further changes required.
 - b. New information requires adjustments to the plan.
 - c. New information invalidates the plan, requiring the reframing and development of a new plan.
4. The staff officer incorporates changes to the plan and modifies preparation activities after the commander identifies the need to adjust the plan.
5. The staff officer informs the commander of the possible implications to revising the plan, such as:
 - a. How revisions to the plan fit within the higher commander's intent.
 - b. How the revisions affect subordinate forces.

(Asterisks indicates a leader performance step.)

Evaluation Guidance: Score the Soldier GO if he/she passes all performance measures. Score the Soldier NO-GO if Soldier fails any performance measure. If the Soldier scores NO-GO, show the Soldier why he/she failed and show the Soldier how to perform the measure correctly.

Evaluation Preparation: Brief the Soldier: Explain expectations to the Soldier by reviewing the task standards. Stress to the Soldier the importance of observing all cautions and warnings to avoid injury to personnel and, if applicable, damage to equipment.

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff officer continuously refined the plan during the planning phase of the operation and made recommendations to the commander as necessary.			
2. The staff officer continuously refined the plan during the preparation phase of the operation.			
3. The staff officer maintained situational understanding and provided significant new information to the commander.			
4. The staff officer incorporated changes to the plan and modified preparation activities after the commander identified the need to adjust the plan.			
5. The staff officer informed the commander of the possible implications in revising the plan.			

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ADRP 3-0	Unified Land Operations	Yes	No
	ADRP 5-0	The Operations Process	Yes	No
	ADRP 6-0 (Change 002, March 28, 2014)	Mission Command http://armypubs.army.mil/doctrine/DR_pubs/dr_a/pdf/adrp6_0_new.pdf	Yes	No
	FM 6-0 (Change 002, April 22, 2016)	COMMANDER AND STAFF ORGANIZATION AND OPERATIONS	Yes	Yes

TADSS :

TADSS ID	Title	Product Type
71-ALOTT	Army Low Overhead Training Toolkit	SIM
71-30	Joint Land Component Constructive Training Capability (JLCCTC) Objective System	DVC
71-20	Common Hardware Platform (CHP)	DVC

Equipment Items (LIN): None

Materiel Items (NSN) :

Step ID	NSN	LIN	Title	Qty
	7010-01-443-2309		Computer System, Digital: AN/TYQ-45A	1

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to the current Environmental Considerations manual and the current GTA Environmental-related Risk Assessment card. Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustained of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination.

Prerequisite Individual Tasks :

Task Number	Title	Proponent	Status
150-MC-5112	Participate in Mission Analysis	150 - Combined Arms (Individual)	Approved
150-MC-5111	Conduct the Military Decisionmaking Process	150 - Combined Arms (Individual)	Approved
150-MC-5116	Participate in Course of Action Comparison	150 - Combined Arms (Individual)	Approved
150-MC-5115	Participate in Course of Action Analysis (War-Gaming)	150 - Combined Arms (Individual)	Approved

Supporting Individual Tasks :

Task Number	Title	Proponent	Status
150-MC-5117	Prepare a Warning Order	150 - Combined Arms (Individual)	Approved
150-MC-5145	Conduct Risk Management	150 - Combined Arms (Individual)	Approved
150-MC-5130	Assess the Current Situation	150 - Combined Arms (Individual)	Approved
150-MC-5131	Assist the Commander in Executing Operations	150 - Combined Arms (Individual)	Approved

Supported Individual Tasks :

Task Number	Title	Proponent	Status
150-LDR-5012	Conduct Troop Leading Procedures	150 - Combined Arms (Individual)	Approved

Supported Collective Tasks :

Task Number	Title	Proponent	Status
71-8-5002	Conduct Rapid Decisionmaking and Synchronization Process for Battalion, Brigade, Division, Corps and echelons beyond Corps	71 - Combined Arms (Collective)	Approved
71-9-5100	Conduct Mission Command for Theater Level Operations for Theater Army	71 - Combined Arms (Collective)	Approved
71-1-5130	Assess Tactical Situation and Operations for Battalions	71 - Combined Arms (Collective)	Analysis
71-1-5315	Process Relevant Information for Battalions	71 - Combined Arms (Collective)	Approved
71-9-6540	Protect Air, Land, and Sea Lines of Communication for Theater Army	71 - Combined Arms (Collective)	Approved
71-8-1705	Conduct Gap Crossing	71 - Combined Arms (Collective)	Approved
71-8-5610	Conduct Information Operations for Corps	71 - Combined Arms (Collective)	Approved
71-8-5143	Provide Combat Assessment (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
71-2-9042	Support the Military Decisionmaking Process (IO company)	71 - Combined Arms (Collective)	Approved
71-7-1200	Conduct Tactical Maneuver for Divisions	71 - Combined Arms (Collective)	Approved
71-1-5100	Conduct the Mission Command Operations Process for Battalions	71 - Combined Arms (Collective)	Analysis
71-8-5124	Revise the Plan (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
34-2-9037	Manage Headquarters & Headquarters Detachment (HHD) Operations at a Joint Interrogation and Debriefing Center (JIDC)	34 - Combat Electronic Warfare and Intelligence (Collective)	Approved
71-8-4150	Provide Contracting Support for Divisions and Corps	71 - Combined Arms (Collective)	Approved
34-4-0823	Plan Multifunctional Team (MFT) Missions	34 - Combat Electronic Warfare and Intelligence (Collective)	Approved
40-6-5009	Provide Space and Technical Operations Support	40 - Space and Missile Defense (Collective)	Approved

01-6-6116	Conduct Air Movement Operations (Brigade, Aviation)	01 - Aviation/Aviation Logistics (Collective)	Approved
71-7-5610	Conduct Information Operations for Divisions	71 - Combined Arms (Collective)	Approved
71-6-9001	Conduct Information Operations for Theater IO Group	71 - Combined Arms (Collective)	Superseded
71-8-1244	Conduct Reinforcement and Expansion of a Lodgment for Corps	71 - Combined Arms (Collective)	Approved
40-6-5013	Provide Space-based Characterization of the Operational Environment	40 - Space and Missile Defense (Collective)	Approved
34-5-0401	Provide Commander Alternatives to Mitigate or Eliminate Threat Capabilities	34 - Combat Electronic Warfare and Intelligence (Collective)	Approved
40-6-5008	Provide Army Space Support	40 - Space and Missile Defense (Collective)	Approved
34-4-3174	Assess Information Collection	34 - Combat Electronic Warfare and Intelligence (Collective)	Approved
34-5-0400	Determine Potential Weaknesses, Gaps, and Vulnerabilities in Plans, Concepts, or Capabilities	34 - Combat Electronic Warfare and Intelligence (Collective)	Approved
71-9-1244	Conduct Reinforcement and Expansion of a Lodgment	71 - Combined Arms (Collective)	Approved
71-9-3500(Step: 4.)	Conduct Campaign and Major Land Combat Operations (Corps and Theater Army)	71 - Combined Arms (Collective)	Approved
71-8-7000(Step: 4.)	Conduct Campaign and Major Land Combat Operations for Corps	71 - Combined Arms (Collective)	Approved
71-6-5100	Conduct the Mission Command Operations Process for Brigades	71 - Combined Arms (Collective)	Analysis
34-5-0402	Provide Cultural Perceptions of Coalition Partners or Adversaries in the Planning and Operations Processes	34 - Combat Electronic Warfare and Intelligence (Collective)	Approved
71-8-5100	Conduct the Mission Command Operations Process for Corps	71 - Combined Arms (Collective)	Approved
40-6-5015	Provide Space Control	40 - Space and Missile Defense (Collective)	Approved
71-8-5100	Conduct the Mission Command Operations Process for Corps	71 - Combined Arms (Collective)	Analysis
71-6-9000	Conduct Information Operations for Theater IO Group	71 - Combined Arms (Collective)	Approved
71-9-4150	Provide Contracting Support for Theater Armies	71 - Combined Arms (Collective)	Approved
40-6-5016	Provide Defensive Space Control	40 - Space and Missile Defense (Collective)	Approved
71-6-1130	Coordinate Joint Reception, Staging and Onward Movement for Regional Support Groups	71 - Combined Arms (Collective)	Approved
71-7-7511	Destroy a Designated Enemy Force for Divisions	71 - Combined Arms (Collective)	Approved
40-6-5012	Synchronize Space Effects	40 - Space and Missile Defense (Collective)	Approved
71-7-6540	Protect Air, Land, and Sea Lines of Communication for Divisions	71 - Combined Arms (Collective)	Approved
71-6-9012	Conduct Information Assurance Theater IO Group	71 - Combined Arms (Collective)	Approved
71-7-5100	Conduct the Mission Command Operations Process for Divisions	71 - Combined Arms (Collective)	Analysis
40-6-5017	Conduct Space Contingency Activities	40 - Space and Missile Defense (Collective)	Approved
71-8-7123	Conduct a Major Counterattack for Corps	71 - Combined Arms (Collective)	Approved

63-1-1028	Conduct Sustainment Support in an Area Defense	63 - Multifunctional Logistics (Collective)	Approved
71-8-6300	Conduct Information Assurance (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
71-2-5330	Integrate Situational Understanding Through Knowledge Management for Companies	71 - Combined Arms (Collective)	Approved
71-8-5315	Process Relevant Information (Battalion - Corps)	71 - Combined Arms (Collective)	Proposed
71-8-5133	Adjust Resources, Concept of Operations, or Mission (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
71-8-5132	Perform Planned Actions, Sequels, and Branches (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
63-1-1072	Conduct Sustainment Support in a Movement to Contact	63 - Multifunctional Logistics (Collective)	Approved
40-6-5014	Provide Space-enabled Technical Operations Support	40 - Space and Missile Defense (Collective)	Approved
40-6-5011	Enable Space-based Communications	40 - Space and Missile Defense (Collective)	Approved
71-8-5316	Display a Common Operational Picture(Battalion - Corps)	71 - Combined Arms (Collective)	Approved
71-8-5111	Conduct the Military Decisionmaking Process (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
71-6-5100	Conduct the Mission Command Operations Process for Brigades	71 - Combined Arms (Collective)	Approved
71-8-5110	Plan Operations Using the Military Decision Making Process (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
63-1-1092	Conduct Sustainment Support in an Attack	63 - Multifunctional Logistics (Collective)	Approved
40-6-5010	Conduct Navigation Warfare (NAVWAR) Operations	40 - Space and Missile Defense (Collective)	Approved
71-7-1244	Conduct Reinforcement and Expansion of a Lodgment for Divisions	71 - Combined Arms (Collective)	Approved
71-1-5330	Integrate Situational Understanding Through Knowledge Management for Battalions	71 - Combined Arms (Collective)	Approved
71-8-7511	Destroy a Designated Enemy Force (Division - Corps)	71 - Combined Arms (Collective)	Approved
71-1-9000	Conduct Information Operations (IO Battalion)	71 - Combined Arms (Collective)	Approved
63-1-1272	Conduct Sustainment Support in Area Security	63 - Multifunctional Logistics (Collective)	Approved
71-8-5705	Determine Combat Identification Authority and Procedures for Airspace Users within Area of Operations (Brigade-Corps)	71 - Combined Arms (Collective)	Approved
71-8-1200	Conduct Tactical Maneuver for Corps	71 - Combined Arms (Collective)	Proposed
45-8-0001	Conduct Public Affairs Operations for Corps	45 - Public Affairs (Collective)	Proposed
71-9-5002	Conduct Rapid Decisionmaking and Synchronization Process for Theater Armies	71 - Combined Arms (Collective)	Approved
71-8-6540	Protect Air, Land, and Sea Lines of Communication for Corps	71 - Combined Arms (Collective)	Approved
71-8-5330	Integrate Situational Understanding Through Knowledge Management (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
71-6-4150	Provide Contracting Support for Brigades	71 - Combined Arms (Collective)	Approved
71-8-1200	Conduct Tactical Maneuver for Corps	71 - Combined Arms (Collective)	Approved

34-6-3001	Direct Operational Intelligence Activities	34 - Combat Electronic Warfare and Intelligence (Collective)	Approved
71-6-4120	Provide Support to Tenant Units for Regional Support Group	71 - Combined Arms (Collective)	Approved
71-6-5315	Process Relevant Information for Brigades/Groups	71 - Combined Arms (Collective)	Approved
71-8-5001	Conduct Army Design Methodology for Battalions, Brigades, Divisions, Corps, and echelons above Corps	71 - Combined Arms (Collective)	Proposed
71-1-5100	Conduct the Mission Command Operations Process for Battalions	71 - Combined Arms (Collective)	Approved
71-8-4150	Provide Contracting Support for Divisions and Corps	71 - Combined Arms (Collective)	Proposed
71-1-9012	Conduct Information Assurance (IO Battalion)	71 - Combined Arms (Collective)	Approved
71-7-5100	Conduct the Mission Command Operations Process for Divisions	71 - Combined Arms (Collective)	Approved
71-8-5315	Process Relevant Information (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
71-8-5130	Assess Tactical Situation and Operations for Divisions and Corps	71 - Combined Arms (Collective)	Approved
71-7-7123	Conduct a Major Counterattack for Divisions	71 - Combined Arms (Collective)	Approved
71-2-5330	Integrate Situational Understanding Through Knowledge Management for Companies	71 - Combined Arms (Collective)	Analysis

ICTL Data :

ICTL Title	Personnel Type	MOS Data
Mission Command Warfighting Function	Any	